

<b>Date:</b>	14 <sup>th</sup> September 2017
<b>Classification:</b>	General Release
<b>Title:</b>	Better Care Fund Plan 2017-19
<b>Report of:</b>	Councillor Heather Acton, Chairman of the Health & Wellbeing Board Dr Neville Pursell, Chairman, Central London Clinical Commissioning Group
<b>Wards Involved:</b>	All
<b>Policy Context:</b>	Health and wellbeing
<b>Financial Summary:</b>	N/A
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## 1. EXECUTIVE SUMMARY

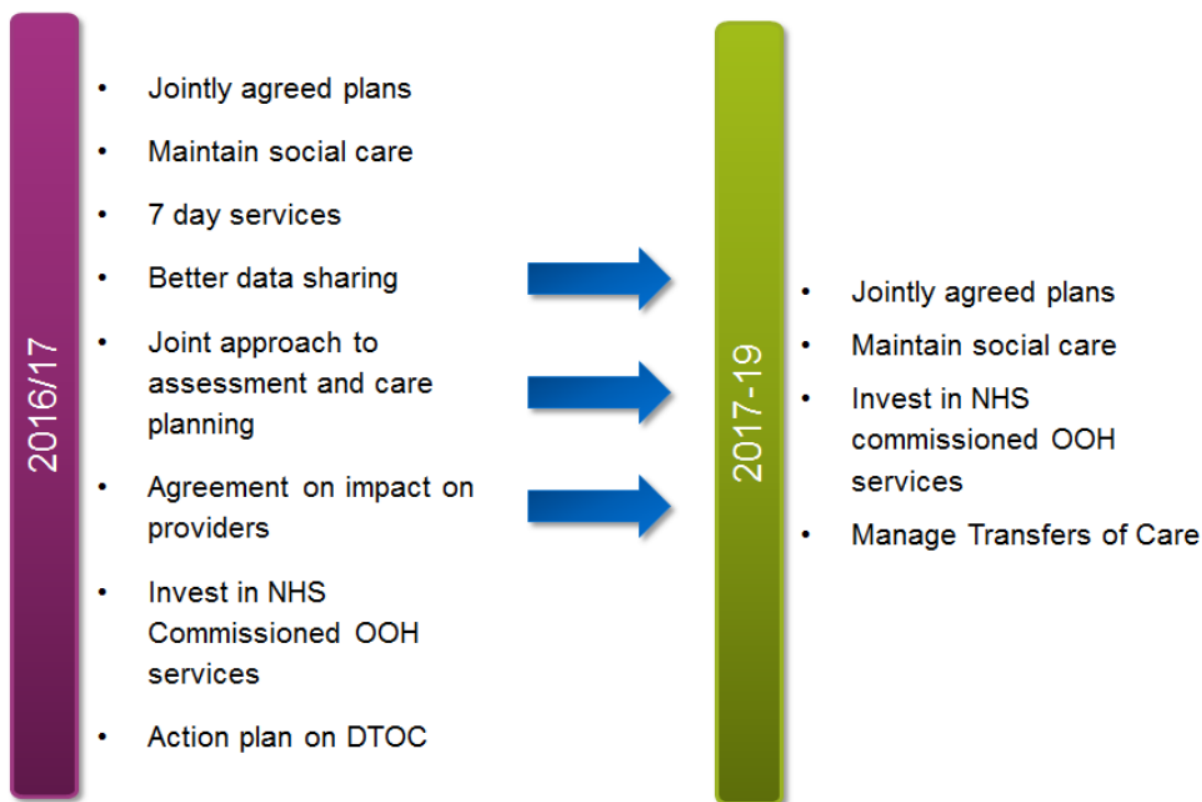
- 1.1 This report provides the Health and Wellbeing Board with details of the Integration and Better Care Fund Plan for 2017-19 submitted on the 11th September to NHS England and the Department of Communities and Local Government.
- 1.2 Delivery of the Integration and Better Care Fund Plan is an important mechanism by which the Health and Wellbeing Board fulfils its statutory duty to promote integrated ways of working and deliver a sustainable health and care system that is fit for the future.
- 1.3 At the last meeting of the Health and Wellbeing Board on 13 July it was identified that the final draft of the Better Care Fund Plan needed to be submitted prior to this meeting and that Chair's approval was required. It was therefore agreed that the Chair could give approval for the submission of the Plan and that the final version of the Better Care Fund Plan would be circulated to the Board for consideration and information.

## **2. RECOMMENDATIONS**

- 2.1 The Health and Wellbeing Board is asked to endorse the Integration and Better Care Fund Plan for 2107-19.
- 2.2 The Health and Wellbeing Board is asked to continue to oversee the ongoing development and delivery of the Better Care Fund Plan

## **3. BACKGROUND**

- 3.1 This report provides the Health and Wellbeing Board with details of the Integration and Better Care Fund Plan for 2017-19 submitted on the 11th September to NHS England. Due to the deadline for its submission on the 11th September, it was necessary for the Chair of this Board to approve the plan on the Board's behalf.
- 3.2 The Integration and Better Care Fund Plan is attached as appendix 1.
- 3.3 The Better Care Fund is intended to promote integration between health and social care and areas are being asked to set out in their plans how they are going to achieve further integration by 2020.
- 3.4 The Policy Framework for the Better Care Fund has been developed by the Department of Health, Department for Communities and Local Government, Local Government Association, Association of Directors of Adult Social Services and NHS England.
- 3.5 The Policy Framework for the Better Care Fund (BCF) covers two financial years (2017-19) to align with NHS planning timetables and to give areas the opportunity to plan more strategically in the lead up to integration by 2020.
- 3.6 The Governments Policy Framework was published on the 31st March 2017 (originally expected in November 2016) and the Integration and Better Care Fund Planning Requirements and allocations were published on the 4th July 2017. As a result, Integration and Better Care Fund Plans for the period 2017-2019 are being submitted part way through 2017 and have been developed within a shorter timescale.
- 3.7 The key national priorities for the Better Care Fund Plan are set out in the diagram below:



3.8 The Integration and Better Care Fund Plan narrative document for the 17-19 plan provides an updated summary to the previously agreed Better Care Fund Plans in 15/16 and 16/17 for the three boroughs of Westminster City Council, Royal Borough Kensington & Chelsea, Hammersmith & Fulham Council, and the Central London, West London, and Hammersmith & Fulham Clinical Commissioning Groups.

**Progress in 2016/17**

3.9 In 2016-17 good progress was made in translating the vision for Integration in to a strategy and plan for delivery. In particular:

- In Westminster we have undertaken an extensive process of collaboration and engagement in order to update and produce Health and Wellbeing Strategies for the period 2017-22;
- Collaborative work between CCGs and local authorities across North West London has produced a Sustainability and Transformation Plan. Work is now underway to shift from design to delivery;
- We have continued to commission and collaborate at a system-level where appropriate. In particular, through the BCF process we have established and continue to administer a virtual £100m pooled commissioning budget through a Section 75 Agreement. This incorporates joint mental health, learning disabilities, older people and

prevention priorities. We have also established a number of joint commissioning teams;

- We have advanced and developed our whole systems thinking and re-commissioned our Community Independence Service to provide an integrated approach to intermediate care services across the three boroughs. The service is currently working well and user satisfaction is high. We continue to support our ambition to increase Rapid Response Service referrals to reduce non elective admissions;
- Operational staff have made good progress to integration using practical approaches like stronger working networks with colleagues, made possible from co-location, sharing IT/ clinical information and through work to streamline processes.
- Within the three CCGs, and across NW London work has begun to consider the benefits of commissioning at scale, and in particular across the whole NW London STP Footprint. This work is at an early stage and will develop further through the remainder of 2017/18.
- Through the year we have increased our focus on improving the citizen's experience of hospital discharge, establishing clear plans for implementing each element of the high impact change model for improving hospital discharge.
- The Neuro-rehabilitation service across the Three Boroughs was re-procured and has now become business as usual, contract managed by the joint commissioning team.
- A scheme looking at increasing Personal Health Budgets (PHB) has resulted in health and social care redefining how PHBs are managed and delivered to our residents and is now firmly in place within the Joint Commissioning Team.

### **Integration and Better Care Fund Plan 2017/19**

- 3.10 The 2017-19 Plan, which is attached as appendix 1, summarises our collaboration and proposed actions to take forward the Integration and Better Care Fund ambitions over the next 2 years.
- 3.11 The overarching approach to the Integration and Better Care Fund Plan for 2017-19 is to build on the previously agreed Better Care Fund Plans, noting the development of the Kensington and Chelsea Joint Health and Wellbeing Strategy as an important point of reference.
- 3.12 It also aligns with the work proposed and underway to develop the Sustainability and Transformation Plan, which sets out at a high level how local authorities, health commissioners and health providers will work together to deliver better health and social care by 2020.

- 3.13 There is strong alignment between the three.
- 3.14 The Integration and Better Care Fund Plan for 2017-19 does not to seek to duplicate either of these established mechanisms.

#### **4. FINANCIAL IMPLICATIONS**

- 4.1 A key aspect of the Integration and Better Care Fund Plan is the allocation of resources to support the delivery of the plan.
- 4.2 The detailed financial implications are set out in the attached report. In accordance with national guidelines the council will receive a transfer of funds from the CCG commissioners of £8,086,076 to support the delivery of social care outcomes in 2017/18.
- 4.3 Agreement of the Better Care Fund plan will also result in the continued operation of a Pooled or Section 75 Budget in order to enable the continued joint funding of health and social care priorities. Within the Section 75 Agreements there is an explicit agreement that each organisation will be responsible for the effective delivery of their commissioned services. The final expenditure will be met by the responsible organisation responsible for the customer/patient as per the agreed risk protocol outlined in the BCF Plan. Where efficiency savings are not delivered then this financial liability will rest with the relevant organisation responsible for the customer/patient.
- 4.4 The Integrated BCF plan is a two-year plan. Agreement in principle has been reached for the allocation of 2017-18 monies, and the 2018/19 indicative figures are currently being worked on for inclusion in the final submission.

#### **5. LEGAL IMPLICATIONS**

- 5.1 Under the Health and Social Care Act 2012 the Health and Wellbeing Board has a duty to ensure that providers of health and social care services are working in an integrated manner. Section 3 of the Care Act reinforces this duty. Local Authorities are under a duty to carry out its care and support functions in a way that promotes integrating services with those of the NHS or other health-related service. The Better Care Programme as outlined in this report discharges those duties.

### **Background papers: Integration and Better Care Fund Plan 2016/17**

#### **LIST OF APPENDICES:**

**APPENDIX A: Draft Integration and Better Care Fund Plan for  
2017/19**

**If you have any queries about this Report or wish to inspect any of the  
Background Papers please contact:**

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